

| Type of meeting                      | Attendance           | Quorum |
|--------------------------------------|----------------------|--------|
| Ordinary.<br>January 28, 2025        | ★ ★ ★ ★ ★ ★ ★<br>7/7 | 100%   |
| Extraordinary.<br>February 14, 2025  | ★ ★ ★ ★ ★ ★ ★<br>7/7 | 100%   |
| Ordinary.<br>February 26, 2025       | ★ ★ ★ ★ ★ ★ ★<br>7/7 | 100%   |
| Extraordinary.<br>March 03, 2025     | ★ ★ ★ ★ ★ ★ ★<br>7/7 | 100%   |
| Extraordinary.<br>March 28, 2025     | ★ ★ ★ ★ ★ ★ ★<br>7/7 | 100%   |
| Extraordinary.<br>April 29, 2025     | ★ ★ ★ ★ ★ ★ ★<br>7/7 | 100%   |
| Extraordinary.<br>May 07, 2025       | ★ ★ ★ ★ ★ ★ ★<br>7/7 | 100%   |
| Ordinary.<br>May 14, 2025            | ★ ★ ★ ★ ★ ★ ★<br>6/7 | 86%    |
| Extraordinary.<br>May 29, 2025       | ★ ★ ★ ★ ★ ★ ★<br>7/7 | 100%   |
| Extraordinary.<br>July 03, 2025      | ★ ★ ★ ★ ★ ★ ★<br>7/7 | 100%   |
| Extraordinary.<br>July 24, 2025      | ★ ★ ★ ★ ★ ★ ★<br>7/7 | 100%   |
| Ordinary.<br>August 12, 2025         | ★ ★ ★ ★ ★ ★ ★<br>7/7 | 100%   |
| Extraordinary.<br>August 22, 2025    | ★ ★ ★ ★ ★ ★ ★<br>7/7 | 100%   |
| Extraordinary.<br>September 25, 2025 | ★ ★ ★ ★ ★ ★ ★<br>7/7 | 100%   |
| Extraordinary.<br>October 17, 2025   | ★ ★ ★ ★ ★ ★ ★<br>7/7 | 100%   |
| Ordinary.<br>November 11, 2025       | ★ ★ ★ ★ ★ ★ ★<br>7/7 | 100%   |
| Extraordinary.<br>December 12, 2025  | ★ ★ ★ ★ ★ ★ ★<br>7/7 | 100%   |
| Average                              |                      | 99%    |

Board of Directors

Board Member Attendance

| Member                                       | Attendance |                  | Percentage |
|----------------------------------------------|------------|------------------|------------|
| Francisco Javier Calleja Malaina (President) | 17/17      | ★★★★★★★★★★★★★★★★ | 100%       |
| Juan Carlos Calleja Hakker                   | 17/17      | ★★★★★★★★★★★★★★★★ | 100%       |
| David Alberto Cahen Ávila                    | 16/17      | ★★★★★ ★★★★★★★★★★ | 94%        |
| Alberto José Corpeño                         | 17/17      | ★★★★★★★★★★★★★★★★ | 100%       |
| Miguel Fernando Dueñas                       | 17/17      | ★★★★★★★★★★★★★★★★ | 100%       |
| Francisco José Fermán                        | 17/17      | ★★★★★★★★★★★★★★★★ | 100%       |
| Óscar Samour Santillana                      | 17/17      | ★★★★★★★★★★★★★★★★ | 100%       |

| Type of meeting                      | Attendance      | Quorum |
|--------------------------------------|-----------------|--------|
| Ordinary.<br>January 24, 2024        | ☆☆☆☆☆☆☆☆<br>7/8 | 88%    |
| Extraordinary.<br>February 8, 2024   | ☆☆☆☆☆☆☆☆        | 100%   |
| Extraordinary.<br>February 16, 2024  | ☆☆☆☆☆☆☆☆        | 100%   |
| Ordinary.<br>February 20, 2024       | ☆☆☆☆☆☆☆☆        | 100%   |
| Extraordinary.<br>February 27, 2024  | ☆☆☆☆☆☆☆☆        | 88%    |
| Ordinary.<br>March 21, 2024          | ☆☆☆☆☆☆☆☆        | 100%   |
| Ordinary.<br>April 30, 2024          | ☆☆☆☆☆☆☆☆        | 100%   |
| Ordinary.<br>May 8, 2024             | ☆☆☆☆☆☆☆☆        | 86%    |
| Extraordinary.<br>May 29, 2024       | ☆☆☆☆☆☆☆☆        | 100%   |
| Extraordinary.<br>May 29, 2024       | ☆☆☆☆☆☆☆☆        | 100%   |
| Extraordinary.<br>August 1, 2024     | ☆☆☆☆☆☆☆☆        | 100%   |
| Ordinary.<br>August 12, 2024         | ☆☆☆☆☆☆☆☆        | 100%   |
| Extraordinary.<br>September 23, 2024 | ☆☆☆☆☆☆☆☆        | 100%   |
| Extraordinary.<br>October 30, 2024   | ☆☆☆☆☆☆☆☆        | 100%   |
| Ordinary.<br>November 12, 2024       | ☆☆☆☆☆☆☆☆        | 86%    |
| Extraordinary.<br>November 28, 2024  | ☆☆☆☆☆☆☆☆        | 100%   |
| Extraordinary.<br>December 12, 2024  | ☆☆☆☆☆☆☆☆        | 100%   |
| Extraordinary.<br>December 20, 2024  | ☆☆☆☆☆☆☆☆        | 100%   |
| Average                              |                 | 97%    |

Board of Directors

Board Member Attendance

January 1, 2024 to March 21, 2024

The Board of Directors, at the beginning of the year, was composed of the following eight (8) members:

| Member                                        | Attendance | Percentage |
|-----------------------------------------------|------------|------------|
| Luis Fernando Alarcón Mantilla<br>(President) | 5/5 ☆☆☆☆☆  | 100%       |
| Felipe Ayerbe Muñoz                           | 5/5 ☆☆☆☆☆  | 100%       |
| Ana Fernanda Maiguashca                       | 5/5 ☆☆☆☆☆  | 100%       |
| Christophe José Hidalgo                       | 5/5 ☆☆☆☆☆  | 100%       |
| Guillaume Michaloux                           | 5/5 ☆☆☆☆☆  | 100%       |
| Rafael Russowsky                              | 3/5 ☆☆☆☆☆  | 60%        |
| Bernard Petit                                 | 5/5 ☆☆☆☆☆  | 100%       |
| Philippe Alarcon                              | 5/5 ☆☆☆☆☆  | 100%       |

Board of Directors

Board Member Attendance

From March 21, 2024

As a result of the bylaws amendment approved on March 21, 2024, in which it was established that the Board of Directors would be composed of seven (7) members, the current composition and attendance of said body is presented below:

| Member                                          | Attendance      | Percentage |
|-------------------------------------------------|-----------------|------------|
| Francisco Javier Calleja Malaina<br>(President) | 11/13 ☆☆☆☆☆☆☆☆☆ | 83%        |
| Juan Carlos Calleja Hakker                      | 13/13 ☆☆☆☆☆☆☆☆☆ | 100%       |
| David Alberto Cahen Ávila                       | 13/13 ☆☆☆☆☆☆☆☆☆ | 100%       |
| Alberto José Corpeño                            | 13/13 ☆☆☆☆☆☆☆☆☆ | 100%       |
| Miguel Fernando Dueñas                          | 13/13 ☆☆☆☆☆☆☆☆☆ | 100%       |
| Francisco José Fermán                           | 13/13 ☆☆☆☆☆☆☆☆☆ | 100%       |
| Óscar Samour Santillana                         | 13/13 ☆☆☆☆☆☆☆☆☆ | 100%       |

| Type of meeting                     | Attendance                     | Quorum     |
|-------------------------------------|--------------------------------|------------|
| Extraordinary.<br>January 20, 2023  | ☆☆☆☆☆☆☆☆<br>8/8 <sup>1</sup>   | 100%       |
| Ordinary.<br>January 25, 2023       | ☆☆☆☆☆☆☆☆<br>8/8                | 100%       |
| Extraordinary.<br>February 17, 2023 | ☆☆☆☆☆☆☆☆<br>8/8                | 100%       |
| Ordinary.<br>February 27, 2023      | ☆☆☆☆☆☆☆☆<br>8/8                | 100%       |
| Extraordinary.<br>March 10, 2023    | ☆☆☆☆☆☆☆☆<br>8/8                | 100%       |
| Ordinary.<br>March 23, 2023         | ☆☆☆☆☆☆☆☆☆☆<br>7/9              | 78%        |
| Ordinary.<br>May 02, 2023           | ☆☆☆☆☆☆☆☆☆☆<br>9/9              | 100%       |
| Extraordinary.<br>May 11, 2023      | ☆☆☆☆☆☆☆☆☆☆<br>9/9              | 100%       |
| Extraordinary.<br>June 07, 2023     | ☆☆☆☆☆☆☆☆☆☆<br>8/8 <sup>2</sup> | 100%       |
| Extraordinary.<br>June 15, 2023     | ☆☆☆☆☆☆☆☆☆☆<br>7/8              | 88%        |
| Extraordinary.<br>June 29, 2023     | ☆☆☆☆☆☆☆☆☆☆<br>7/8              | 88%        |
| Ordinary.<br>July 31, 2023          | ☆☆☆☆☆☆☆☆☆☆<br>6/8              | 75%        |
| Extraordinary.<br>August 15, 2023   | ☆☆☆☆☆☆☆☆☆☆<br>8/8              | 100%       |
| Extraordinary.<br>August 25, 2023   | ☆☆☆☆☆☆☆☆☆☆<br>8/8              | 100%       |
| Ordinary.<br>September 13, 2023     | ☆☆☆☆☆☆☆☆☆☆<br>8/8              | 100%       |
| Ordinary.<br>November 08, 2023      | ☆☆☆☆☆☆☆☆☆☆<br>8/8              | 100%       |
| Ordinary.<br>December 13, 2023      | ☆☆☆☆☆☆☆☆☆☆<br>7/8              | 88%        |
| Extraordinary.<br>December 19, 2023 | ☆☆☆☆☆☆☆☆☆☆<br>8/8              | 100%       |
| <b>Average</b>                      |                                | <b>95%</b> |

<sup>1</sup> A total of eight members are listed due to the resignation of Mr. Ronaldo Iabrudi dos Santos Pereira. His replacement was elected on March 23, 2023, at the General Shareholders' Meeting.

<sup>2</sup> A total of eight members are listed due to the resignation of Mrs. Ana María Ibanez Londoño without election of her replacement.

# Quorum and Attendance 2023

## Board of Directors



Nutrimos de  
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| Members                               | Attendance                  | Quorum |
|---------------------------------------|-----------------------------|--------|
| <b>Luis Fernando Alarcón Mantilla</b> | ☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆<br>18/18 | 100%   |
| <b>Felipe Ayerbe Muñoz</b>            | ☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆<br>18/18 | 100%   |
| <b>Ana Fernanda Maiguashca</b>        | ☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆<br>12/13    | 92%    |
| <b>Christophe José Hidalgo</b>        | ☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆<br>17/18  | 94%    |
| <b>Guillaume Michaloux</b>            | ☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆<br>18/18 | 100%   |
| <b>Rafael Russowsky</b>               | ☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆<br>16/18 | 89%    |
| <b>Bernard Petit</b>                  | ☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆<br>18/18 | 100%   |
| <b>Philippe Alarcon</b>               | ☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆<br>16/18 | 89%    |

The attendance of the member who resigned during the year 2023 is shown below:

| Members                                     | Attendance      | Quorum |
|---------------------------------------------|-----------------|--------|
| <b>Ana María Ibañez Londoño<sup>3</sup></b> | ☆☆☆☆☆☆☆☆<br>7/8 | 88%    |

<sup>3</sup> Ms. Ana María Ibáñez resigned effective May 30, 2023.

# Quorum and Attendance 2022

## Board of Directors



Nutrimos de  
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| Type of meeting                     | Assistance       | Quorum      |
|-------------------------------------|------------------|-------------|
| Ordinary.<br>January 26, 2022       | 9/9              | 100 %       |
| Extraordinary.<br>February 16, 2022 | 9/9              | 100 %       |
| Ordinary.<br>February 21, 2022      | 9/9              | 100 %       |
| Extraordinary.<br>March 14, 2022    | 9/9              | 100 %       |
| Ordinary.<br>March 24, 2022         | 9/9              | 100 %       |
| Extraordinary.<br>May 6, 2022       | 9/9              | 100 %       |
| Ordinary.<br>May 13, 2022           | 8/9              | 89 %        |
| Extraordinary.<br>May 20, 2022      | 9/9              | 100 %       |
| Extraordinary.<br>May 24, 2022      | 9/9              | 100 %       |
| Extraordinary.<br>June 20, 2022     | 9/9              | 100 %       |
| Ordinary.<br>July 13, 2022          | 9/9              | 100 %       |
| Extraordinary.<br>September 5, 2022 | 8/9              | 89 %        |
| Ordinary.<br>September 14, 2022     | 9/9              | 100 %       |
| Extraordinary.<br>October 6, 2022   | 8/8 <sup>1</sup> | 100 %       |
| Extraordinary.<br>October 18, 2022  | 8/8              | 100 %       |
| Ordinary.<br>October 26, 2022       | 9/9              | 100 %       |
| Extraordinary.<br>November 16, 2022 | 9/9              | 100 %       |
| Ordinary.<br>December 14, 2022      | 9/9              | 100 %       |
| Extraordinary.<br>December 29, 2022 | 8/8 <sup>2</sup> | 100 %       |
| <b>Average</b>                      |                  | <b>99 %</b> |

<sup>1</sup> A total of eight members are listed due to the resignation of. Ms. Susy Midori Yoshimura without election of her replacement.

<sup>2</sup> A total of eight members are listed due to the resignation of Mr. Ronaldo labrudi dos Santos without election of his replacement.

# Quorum and Attendance 2022

## Attendance members Board of Directors



Nutrimos de  
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| Member                           | Sessions Attended                                                                          | Quorum |
|----------------------------------|--------------------------------------------------------------------------------------------|--------|
| Luis Fernando Alarcón Mantilla   | 19/19    | 100 %  |
| Felipe Ayerbe Muñoz              | 19/19    | 100 %  |
| Ana María Ibáñez Londoño         | 17/19    | 89 %   |
| Christophe José Hidalgo          | 19/19    | 100 %  |
| Guillaume Michaloux <sup>3</sup> | 4/4       | 100 %  |
| Rafael Russowsky                 | 19/19    | 100 %  |
| Bernard Petit                    | 19/19   | 100 %  |
| Philippe Alarcon                 | 19/19  | 100 %  |

Members who submitted their resignation during the year 2022:

| Member                                          | Sessions Attended                                                                          | Quorum |
|-------------------------------------------------|--------------------------------------------------------------------------------------------|--------|
| Peter Paul Lorenzo Estermann <sup>4</sup>       | 4/4     | 100 %  |
| Susy Midori Yoshimura <sup>5</sup>              | 9/9    | 100 %  |
| Ronaldo labrudi dos Santos Pereira <sup>6</sup> | 18/18  | 100 %  |

<sup>3</sup> Mr. Guillaume Michaloux, was a member of the board of directors since October 26, 2022.

<sup>4</sup> Mr. Peter Paul Lorenzo Estermann was a member of the board of directors until March 24, 2022

<sup>5</sup> Ms. Susy Midori Yoshimura was a member of the board of directors until September 23, 2022

<sup>6</sup> Mr. Ronaldo labrudi dos Santos Pereira was a member of board of directors until December 14, 2022

## QUORUM AND ATTENDANCE 2021

### BOARD OF DIRECTORS

#### 1. Quorum of the meetings of the Board of Directors

| Type of meeting                   | Assistance                                                                               | Quorum |
|-----------------------------------|------------------------------------------------------------------------------------------|--------|
| Ordinary<br>January 22, 2021      |  9/9   | 100%   |
| Ordinary<br>February 22, 2021     |  9/9   | 100%   |
| Ordinary<br>March 25, 2021        |  9/9   | 100%   |
| Extraordinary<br>April 30, 2021   |  9/9   | 100%   |
| Ordinary<br>May 19, 2021          |  9/9 | 100%   |
| Ordinary<br>July 12, 2021         |  9/9 | 100%   |
| Ordinary<br>September 15, 2021    |  9/9 | 100%   |
| Extraordinary<br>October 22, 2021 |  9/9 | 100%   |
| Ordinary<br>October 27, 2021      |  9/9 | 100%   |
| Ordinary<br>December 15, 2021     |  8/9 | 89%    |
| Average: 99%                      |                                                                                          |        |

## 2. Attendance to the meetings of the Board of Directors

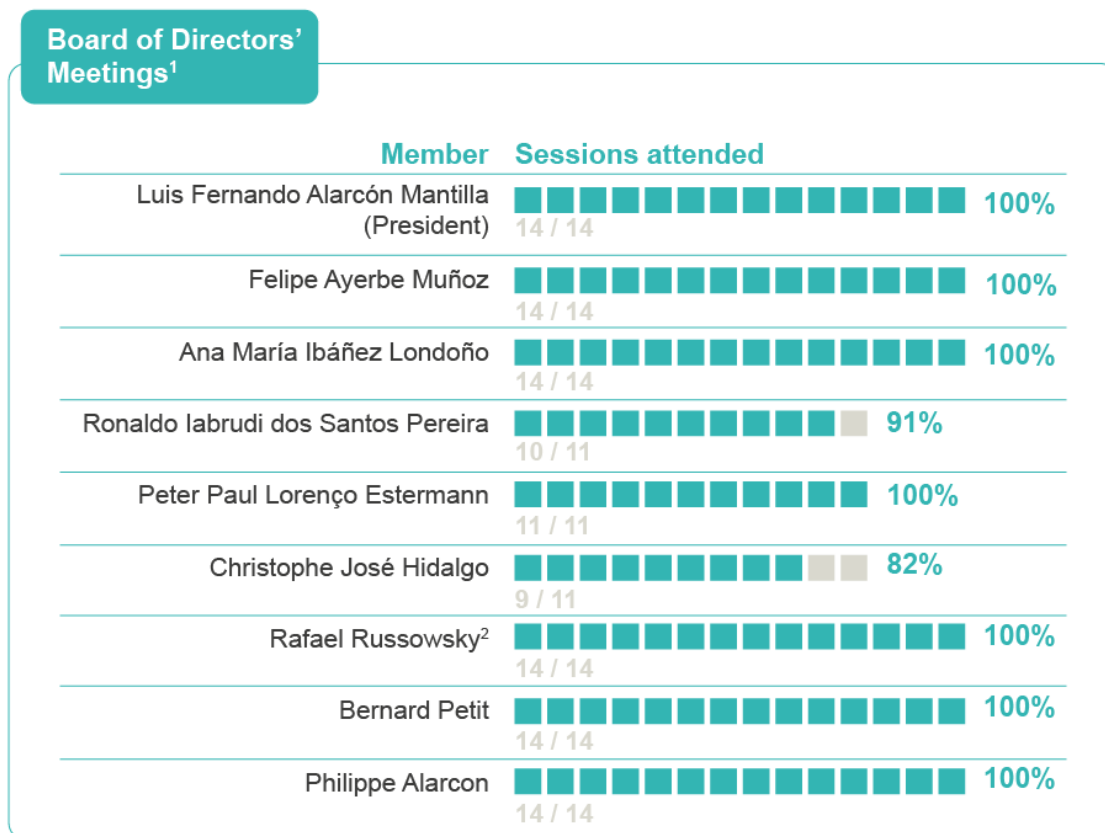
| Member                                       | Sessions attended                                                                             | Percentage |
|----------------------------------------------|-----------------------------------------------------------------------------------------------|------------|
| Luis Fernando Alarcón Mantilla<br>(Chairman) | <br>10/10   | 100%       |
| Felipe Ayerbe Muñoz                          | <br>10/10   | 100%       |
| Ana María Ibáñez Londoño                     | <br>10/10   | 100%       |
| Ronaldo Iabrudi dos Santos Pereira           | <br>10/10   | 100%       |
| Peter Paul Lorenzo Estermann                 | <br>9/10    | 90%        |
| Christophe José Hidalgo                      | <br>10/10   | 100%       |
| Rafael Russowsky                             | <br>10/10   | 100%       |
| Bernard Petit                                | <br>10/10   | 100%       |
| Philippe Alarcon                             | <br>10/10 | 100%       |

## QUORUM AND ATTENDANCE 2020 BOARD OF DIRECTORS

### 1. Quorum of the meetings of the Board of Directors:

| Board of Directors           |                                                                                             |      |
|------------------------------|---------------------------------------------------------------------------------------------|------|
| Type of meeting              | Quorum                                                                                      |      |
| Extraordinary<br>January 3   |  09 / 09   | 100% |
| Extraordinary<br>January 16  |  09 / 09   | 100% |
| Ordinary<br>January 22       |  08 / 09   | 89%  |
| Extraordinary<br>January 23  |  09 / 09   | 100% |
| Ordinary<br>February 17      |  07 / 09   | 78%  |
| Extraordinary<br>February 19 |  09 / 09   | 100% |
| Ordinary<br>March 19         |  09 / 09 | 100% |
| Ordinary<br>May 27           |  09 / 09 | 100% |
| Extraordinary<br>June 16     |  09 / 09 | 100% |
| Ordinary<br>July 15          |  09 / 09 | 100% |
| Extraordinary<br>July 27     |  09 / 09 | 100% |
| Ordinary<br>September 16     |  09 / 09 | 100% |
| Ordinary<br>October 10       |  08 / 09 | 89%  |
| Ordinary<br>December 15      |  09 / 09 | 100% |
| Average                      |                                                                                             | 97%  |

## 2. Attendance to the meetings of the Board of Directors:



<sup>1</sup> Includes face-to-face and non-face-to-face attendance.

<sup>2</sup> Ronaldo Iabrudi dos Santos Pereira, Peter Paul Lorenço Estermann, Christophe José Hidalgo and Rafael Russowsky were elected to the Board of Directors on January 23, 2020